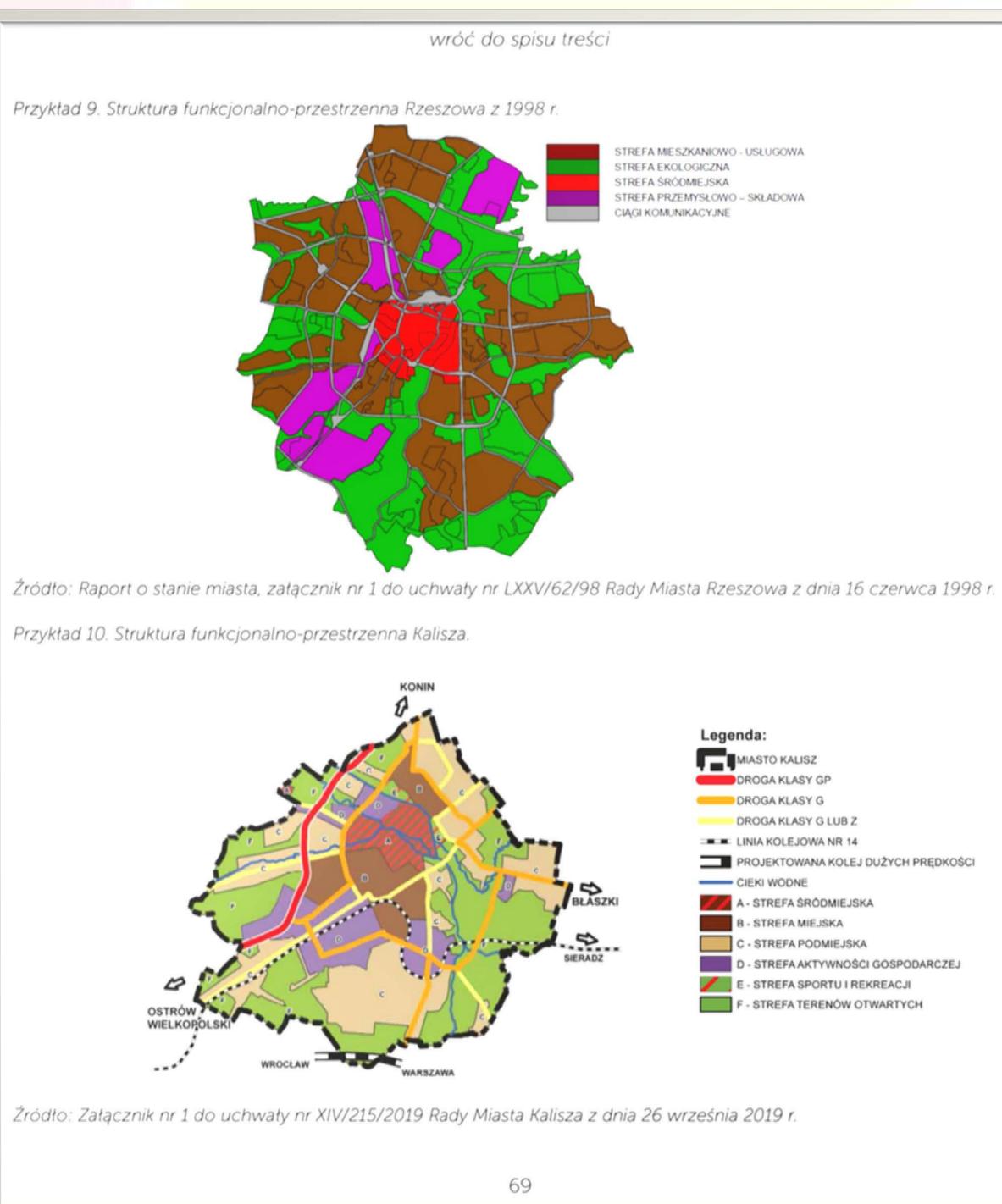


Challenges of systemic integration of spatial management with strategic development management in the local, subregional and regional dimensions

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Self-government strategic management of socio-economic and spatial-environmental development in the local, subregional and regional dimensions has been becoming increasingly widespread in Poland for three decades. However, it still has numerous imperfections, including unsatisfactory effectiveness and efficiency. Poor integration of spatial management with it is one of the main reasons for this situation, which has lasted many years. However, it started to get deeper systemically in 2020 as part of the first stage of the reform of the country's development management. This process set new research needs for the identification of the challenges of this integration, understood as its main problems and threats, as well as for conceptualizing the ways of satisfying them. This article presents the results of the research with such objectives. It applies the research strategy of system analysis and uses the research methods of analysis of legal acts, as well as a causal and comparative analysis. The results of long-term observation of the participants were also used.

The challenges that were identified included the challenges of interpreting and prioritizing the instructional parts of the integration relationship, the challenges of assessing and reducing these relationships at regional level, and the challenges of selecting the strength of integration and raising the culture of municipal strategic development management, whereby the last of these was considered the most important.



Source: Hoinkis D., Cieplak J., Machowski T., Odzimek W., *Strategia rozwoju gminy. Poradnik praktyczny*. Ministerstwo Funduszy i Polityki Regionalnej, Warszawa 2021, s. 69..

Recommendations for action are formulated in the light of each of these challenges, which were addressed to the state and territorial self-government authorities, as well as the academic community. The article ends with arguments in favour of continuing the research even after the integration in question ends, particularly evaluation studies.

Strategic workshop with visual moderation - one of social consultancy methods in terms of strategic vs. spatial planning.